

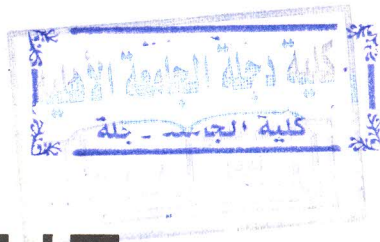
# THE RESPONSIBLE MANAGER

PRACTICAL STRATEGIES

FOR ETHICAL

DECISION MAKING

MICHAEL RION



# THE RESPONSIBLE MANAGER

PRACTICAL STRATEGIES  
FOR ETHICAL  
DECISION MAKING

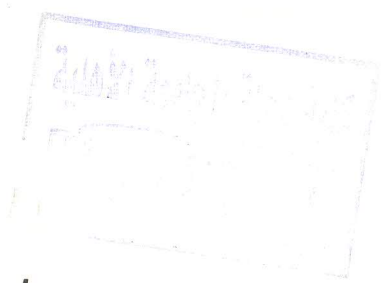
Michael Rion



1817

Harper & Row, Publishers, San Francisco

New York, Grand Rapids, Philadelphia, St. Louis  
London, Singapore, Sydney, Tokyo, Toronto



# Contents

Preface	v
Acknowledgments	ix
1. Six Managers and Their Questions	1
2. Why Is This Bothering Me?	19
3. Who Else Matters?	43
4. Is It My Problem?	57
5. What Do Others Think?	79
6. Am I Being True to Myself?	87
7. Now What?	99
Epilogue	125
Notes	130